

AJ Byrne Dan Byer

TOWN OF MENDON PARKS & RECREATION DEPARTMENT

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mendonma.gov/parks

Meeting Date: 12/19/2017 Meeting Location: Greenhouse Wood Fired Pub, 3 Cape Rd. Mendon, MA 01756 Minutes Approved: 1/29/2018

Members Present: Tom Belland, Dan Byer, AJ Byrne Members Absent: Parks Director: Dan Byer Others:

The meeting was called to order at 4:30pm with Tom and Dan in attendance.

Dan and Tom discussed the Tetreault Field project. Dan said it is now complete, Eric also repaired all the damage and hydro seeded the field. Tom says we will probably need to seed it again in the spring.

AJ arrived at 4:45pm.

Dan discussed a possible 350th monument in Veteran's Park. There is some interest from baseball for a picnic table or seating area outside the home run fences. Dan found a company that will provide a disease resistant American Elm tree plus a plaque for \$200. They were planning to use it as part of the 350th for a tree planting but the event never happened. The commission agrees this would be a good location.

Dan updated the commission on the Eagle Scout shed at Veteran's Park. The shed is almost complete. The scout just has to touch up some of the trim. Dan said the roof soffits are still open. Tom suggests we close them to keep wildlife out of the shed.

The commission discussed the finances from last summer (attached). Dan shared the numbers from last summer's programs. Tom asked about beach usage and lessons. Dan said lessons are slightly increased as we were able to finally run all 4 sessions. Beach usage is slightly down from last year but we did sell more passes this summer. AJ suggested we work on increasing beach attendance. The commission discussed additional summer concerts. Dan said there are 2 bands who applied for cultural funding to perform over the summer. He will work on a possible schedule for further review. Tom suggested more advertising. Dan asked if they think it is worth putting a larger ad in the crier. The commissioners agree. They also suggest looking into some of the surrounding papers as well. All agree we should focus on increasing beach attendance.

The commission discussed a possible summer festival event to replace the block party. All agree the park is an ideal location to avoid issues with closing streets. Dan suggests doing it when the beach is

open and when we have staff. The commission thinks the end of the summer in August would be a good time. AJ suggests we reach out to the Brothers. It would be a good idea to set up a meeting after New Year's to discuss with the various interested groups.

Dan reviewed the proposed budget for FY2019 (attached). It is the same as FY18 with a small increase for Telephone (\$300) due to an increase in costs for the beach internet contract. Also he recommends an additional \$20 for postage to cover the costs of mailing final pay checks.

Dan made a motion to accept the proposed FY19 budget, Tom seconded, all approved.

Dan reviewed the LED upgrades at the bathrooms. The Green Energy grant program paid for the replacement of the interior lights with LED motion operated lights, and the 2 exterior floodlights with LEDs. The work is complete.

The commission discussed the proposed hiring schedule. Dan would like to contact retiring employees now, post open jobs in Jan and hopefully interview in March. All agree.

The commission discussed Morrison Drive. Dan explained he has heard the Town won't consider any uses for the shell until the new police station project is actually underway. Tom says he and AJ can help with whatever we need to pull together for a proposal. Dan pulls up the GIS maps to show the Tom and AJ the location of the lots. He is hoping there is space for fields next to the building. Dan will pull together the info from the old police station project and share it with the commissioners. Tom says we definitely need more space. He recommends if Morrison Drive is not an option, we look at a modular garage near the existing bathrooms. Dan says the only concert is water and heat

The meeting was adjourned at 6:45pm.

				Bea	ach Income		Ex	penses - Payroll	Ca	mp Lifeguard		
· W	Veek	A	Admission		Passes	Lessons		Guards				TOTAL
0	6/11/17	\$	0.00	\$	0.00	\$ 0.00	\$	421.50	\$	-400.14	\$	-21.36
1	6/18/17	\$	177.00	\$	1,650.00	\$ 0.000	\$	1,438.00	\$	-	\$	389.00
2	6/25/17	\$	257.00	\$	300.00	\$ 1,012.500	\$	1,799.88	\$	-868.01	\$	637.63
3	7/2/17	\$	425.00	\$	300.00	\$ 1,012.500	\$	1,522.31	\$	-	\$	215.19
4	7/9/17	\$	288.00	\$	200.00	\$ 772.500	\$	1,517.06	\$	-	\$	-256.56
5	7/16/17	\$	604.00	\$	100.00	\$ 772.500	\$	2,049.09	\$	-	\$	-572.59
6	7/23/17	\$	151.00	\$	0.00	\$ 485.000	\$	1,249.81	\$	-	\$\$	-613.81
7	7/30/17	\$	426.00	\$	0.00	\$ 485.000	\$	1,450.19	\$	_	\$	-539.19
8	8/6/17	\$	289.00	\$	0.00	\$ 252.500	\$	1,464.42	\$	-	\$	-922.92
9	8/13/17	\$	236.00	\$	0.00	\$ 252.500	\$	1,417.15	\$	-	\$	-928.65
10	8/20/17	\$	244.00	\$	0.00	\$ 0.000	\$	1,313.28	\$	_	\$	-1,069.28
11	8/27/17	\$	24.00	\$	0.00	\$ 0.000	\$	489.31	\$	-128.59	\$	-336.72
*	AVG	\$	281.55	\$	231.82	\$ 458.64	\$	1,422.06	\$	-115.29	\$	-334.78
	TOTAL	\$	3,121.00	\$	2,550.00	\$ 5,045.00	\$	16,132.00	\$	-1,396.74	\$	-4,019.26
						\$ 10,716.00					\$	-4,019.26

Beach Account Totals

Current as of: 12/18/17 3:32 PM

							Revo	lv	ing Ac									
					Sha	ack							C	amj	р			GRAND
W	leek	Inc	ome	Ex	pense	Pa	yroll	Pr	ofit	In	come	Ex	pense	Pa	yroll	Pr	ofit	TOTAL
0	6/12	\$	-	\$	-	\$	250.00	\$	-250.00	\$	-	\$	468.04	\$	886.27	\$	-1,354.31	\$ -1,604.31
1	6/19	\$	712.47	\$	984.16	\$	835.00	\$	-1,106.69	\$	6,745.00	\$	484.99	\$	3,395.13	\$	2,864.89	\$ 1,758.20
2	6/26	\$	1,339.00	\$	540.92	\$	670.50	\$	127.58	\$	6,625.00	\$	1,109.29	\$	4,942.14	\$	573.58	\$ 701.16
3	7/3	\$	861.64	\$	318.30	\$	487.00	\$	56.34	\$	8,080.00	\$	246.00	\$	3,380.50	\$	4,453.50	\$ 4,509.84
4	7/10	\$	1,017.94	\$	538.43	\$	531.00	\$	-51.49	\$	10,660.00	\$	1,026.00	\$	4,521.88	\$	5,112.13	\$ 5,060.64
5	7/17	\$	1,799.80	\$	589.50	\$	674.75	\$	535.55	\$	7,235.00	\$	620.00	\$	4,454.38	\$	2,160.63	\$ 2,696.18
6	7/24	\$	812.82	\$	291.70	\$	539.25	\$	-18.13	\$	4,070.00	\$	895.00	\$	4,016.50	\$	-841.50	\$ -859.63
7	7/31	\$	1,326.63	\$	645.40	\$	572.93	\$	108.30	\$	5,000.00	\$	588.00	\$	4,363.25	\$	48.75	\$ 157.05
8	8/7	\$	1,187.20	\$	465.85	\$	707.36	\$	13.99	\$	6,385.00	\$	1,587.77	\$	4,263.25	\$	533.98	\$ 547.97
9	8/14	\$	1,210.56	\$	367.48	\$	726.58	\$	116.50	\$	8,185.00	\$	924.00	\$	4,082.20	\$	3,178.80	\$ 3,295.30
10	8/21	\$	1,301.73	\$	215.75	\$	666.50	\$	419.48	\$	10,405.00	\$	-	\$	4,183.72	\$	6,221.29	\$ 6,640.77
11	8/28	\$	582.60	\$	215.75	\$	275.72	\$	91.13	\$	-	\$	-	\$	-	\$	-	\$ 91.13
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A	VG	\$	1,104.76	\$	470.29	\$	578.05	\$	3.55	\$	7,339.00	\$	794.91	\$	3,862.65	\$	2,086.52	\$ 1,916.19
TC	DTAL	\$	12,152.39	\$	5,173.24	\$	6,936.59	\$	42.56	\$	73,390.00	\$	7,949.09	\$	42,489.19	\$	22,951.72	\$ 22,994.28
								\$	42.56		Total Payr	ner	nts +/-			\$	22,951.72	\$ 22,994.28

\$ 22,951.72

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REVOLVING PROFIT	\$ 22,994.28

Current as of: 12/18/17 3:34 PM

		RE	C1			\$	3	,901.58
TOTAL	Serv	/ice	\$	1,598.29	TOTAL	Credit Fees	\$	2,303.29
Month	S	Service		Credit	Month	Service		Credit
Jan	\$	-		0	July	389.44		741.26
Feb	\$	-		0	Aug	322.63		611.02
Mar	\$	100.00		99.45	Sept	100		11.07
April	\$	100.00		22.46	Oct	100		1.89
May	\$	100.00		222.3	Nov	100		2.82
June	\$	286.22		591.02	Dec			
2					10	/10/17 pg 2 of 8		

	D	aily Cour	nt as of :	12/18/201	.7 15:37	
		<u>Mon</u>	Tues	Wed	Thurs	Fri
	ALL	12	37	52	46	36
W1	FULL	12	37	50	44	34
VVI	AM	0	0	2	2	2
	PM	0	0	0	0	0
	ALL	46	59	69	53	47
W2	ALL	44	57	67	51	47
	AM	2	2	2	2	0
	PM	0	0	0	0	0
	ALL	21	0	44	45	40
W3	ALL	20	0	44	43	40
	AM	1	0	0	2	0
	PM	0	0	0	0	0
	ALL	57	55	66	55	48
W4	ALL	55	53	66	51	48
	AM	2	2	0	4	0
	PM	0	0	0	0	0
	ALL	47	54	64	56	49
W5	ALL	44	49	61	53	48
	AM	3	5	3	3	1
	PM	0	0	0	0	0
	ALL	47	46	61	42	38
W6	ALL	45 2	44	59	40	36
	AM PM	0	2	2	2	2
	ALL	52	55	69	65	52
	ALL	52	55	67	63	50
W7		0	0	2	2	2
	PM	0	0	0	0	0
	ALL	42	57	71	63	57
	ALL	42	57	71	63	57
W8	AM	0	0	0	0	0
	PM	0	0	0	0	0
	ALL	51	53	63	62	53
	ALL	49	51	61	60	51
W9	AM	2	2	2	2	2
	PM	0	0	0	0	0
	ALL	53	64	77	72	57
14/4 0	ALL	49	61	74	70	55
W10	AM	4	3	3	2	2
	PM	0	0	0	0	0
	ALL	42.80	48.00	63.60	55.90	47.70
AVC	ALL	41.20	46.40	62.00	53.80	46.60
AVG	AM	1.60	1.60	1.60	2.10	1.10
	PM	0.00	0.00	0.00	0.00	0.00

Rec Program 2017

Total Registered	193
Average per Day	51.60
Max per Day	77
Average per Week	258
Average Age	8.38

Town	#	%
Mendon	58	30%
Uxbridge	38	20%
Upton	33	17%
Hopedale	19	10%
Douglas	11	6%
Milford	6	3%
Millville	5	3%
Whitinsville	5	3%
Franklin	3	2%
Northbridge	3	2%
Bellingham	2	1%
Blackstone	2	1%
Medway	2	1%
Nashua	2	1%
Chelsea	1	1%
South Grafton	1	1%
Woonsocket	1	1%
Wrentham	1	1%

Week Averages	W1	W2	W3	W4	W5	W6	W7	W8	W9	W10
All	44.67	54.80	30.00	56.20	54.00	46.80	58.60	58.00	56.40	64.60
Full	42.67	53.20	29.40	54.60	51.00	44.80	57.40	58.00	54.40	61.80
AM	2.00	1.60	0.60	1.60	3.00	2.00	1.20	0.00	2.00	2.80
PM	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

12/18/2017 15:40

Year	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
Income	\$ 73,390.00	\$ 54,783.23	\$ 42,987.50	\$17,350.00	\$16,795.00	\$12,820.00	\$6,900.00	\$17,884.00	\$13,620.00	\$7,620.00
Payroll	\$ 42,489.19	\$ 28,198.63	\$ 14,832.77	\$11,082.27	\$9,065.75	\$8,226.00	\$7,073.63	\$11,336.75	\$10,837.75	\$5,985.00
Expense	\$ 7,949.09	\$ 5,084.57	\$ 3,468.71	\$1,292.17	\$1,559.06	\$523.06	\$128.33	\$1,241.87	\$150.48	
Profit	\$ 22,951.72	\$ 21,500.03	\$ 24,686.02	\$4,975.56	\$5,930.19	\$4,070.94	\$ -301.96	\$5,305.38	\$2,631.77	\$1,635.00
Camp Directors	Alan	Alan	Alan	Alan	Alan	Alan	Alan	Danielle	Lauren	Lindsey
Total Registered Kids	193	127	110	45	39	27	24	44	43	14
Camp Avg / Day	51.6	30	23	11	10	10	6	10	10	5
Max/Day	77	44	28	16	17	12	9	14	15	7
Camp Avg / Week	258	146	114	54	49	49	29	48	50	29
Average Age	8.38	8.12	8.09	7.67						

Year	2007	2006	2005	2004	2003	2002	2001	2000	1998	1997
Income	\$40,995.00	\$39,980.00								
Payroll	\$2,493.50									
Expense										
Profit										
Camp Directors	Lindsey	Lauren	Anthony?	Leslie	Leslie	Leslie	Pat Allen	McInnis	McInnis	McInnis
Total Registered Kids	39	53?	81							
Camp Avg / Day	19	?	28							
Max/Day	30	?	43							
Camp Avg / Week	92	46	135							
Average Age										

Blank	2017	2016	2015	2014	2013	2012	2011	201	0	2009		2008	2	007	2006
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															\$ 90.00
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															8/8
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	87.14%	91.43%	82.61%	90.77%		78.79%	82.54%			68.18%	7		87.	0%	57.14%
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12/18/2017 16:09	Blank	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
12/10/2017 10:02	Diarik	2017	2010	2010		Admissions \$				2003	2000		
R		\$ 884.00	\$ 1,740.00	\$ 1.360.00		\$ 1,676.00		\$ 0.00	\$ 1,970.00	\$ 2,712.00	\$ 1.364.00	\$ 1.841.00	\$ 1,287.00
Ux		\$ 254.00	+ 11. 10100	+		· · · · · · · · · · · · · · · · · · ·	1	+					+
NR			\$ 2,451.00	\$ 1.773.00	\$ 1.437.00	\$ 1,578.00	\$ 1,419.00	\$ 0.00	\$ 1,475.00	\$ 2,195.00	\$ 1.534.00	\$ 2,006.00	\$ 2,370.00
Total	\$ -		\$ 4,191.00			\$ 3,254.00						\$ 3,847.00	
	Ť	1	1			Passes						1	<u> </u>
Income		\$ 2,550.00	\$ 1,475.00	\$ 1,150,00	\$1,650.00		\$90.00	\$0.00	\$540.00	\$720.00	\$1,260.00	\$2,115.00	/
Expense			\$ 1,750.00	\$ 1,078.00	\$1,602.00								
Profit		\$ 216.00	\$ (275.00)		\$48.00	\$1.00	\$12.00	\$0.00	\$156.00				
Total Admission \$	\$ -	\$ 3,337.00	\$ 3,916.00	\$ 3,205.00	\$ 2,627.00	\$ 3,255.00	\$ 2,837.00	\$ 0.00	\$ 3,601.00	\$ 4,927.00	\$ 2,898.00	\$ 3,847.00	\$ 3,657.00
				•		esson Studer							
R				46 (23 Ux)	52 (23Ux)								
NR		30		18							41	68	
TOTAL		73	61	65	70	30	37	0	83	102	90	168	0
		•		•	1	Lesson Incom	ne						
Price \$ (R/NR)		\$65/\$75	\$65/\$75(\$50L1)	\$65/\$75	\$65/\$75	\$65/\$75	\$65/\$75	0	\$50(\$150)/\$60	\$50(\$150)/\$60	\$40(\$120)/\$50	\$40(\$120)/\$50	\$35(\$100)/\$45
R			\$ 3,090.00	\$ 3,055.00	\$ 3,380.00	\$ 1,170.00	\$ 1,690.00	\$ -	\$ 2,000.00	\$ 2,150.00	\$ 1,960.00	\$ 4,000.00	\$ -
NR	1		\$ 960.00	\$ 1,350.00		\$ 775.00	\$ 825.00	\$ -	\$ 2,580.00	\$ 3,540.00	\$ 2,050.00		
TOTAL			\$ 4,050.00	\$ 4,119.50	\$4,730.00				the second se				
Payroll			\$ 1,463.50	\$ 1,192.50	\$1,557.00		\$987.75		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			1
sum				\$ 2,927.00			\$ 1,527.25						
Profit			\$ 2,586.50		\$3,173.00		\$1,527.25						·
Profit Margin	#DIV/0!	58.82%	63.86%	71.05%	67.08%		60.73%						
J						Beach P&L					1		
Admissions		\$ 3,121.00	\$ 4,191.00	\$ 3,133.00	\$ 2,579.00	\$ 3,254.00	\$ 2,825.00	\$ 0.00	\$ 3,445.00	\$ 4,907.00	\$ 2,898.00	\$ 3,847.00	\$ 3,657.00
Passes		the second se		\$ 1,150.00		\$ 1,000.00	\$ 90.00	\$ 0.00	\$ 540.00	\$ 720.00			
Lessons		\$ 5,045.00	\$ 4,050.00	\$ 4,119.50	\$ 4,730.00	\$ 1,995.00	\$ 2,515.00	\$ 0.00	\$ 4,580.00	\$ 5,690.00	\$ 4,010.00	\$ 7,400.00	
Total Income	\$ -	\$10,716.00	\$ 9,716.00	\$ 8,402.50	\$ 8,959.00	\$ 6,249.00	\$ 5,430.00	\$ 0.00	\$ 8,565.00	\$11,317.00	\$ 6,908.00	\$11,247.00	\$ 3,657.00
Beach Director		\$ -	\$ -	\$ 0.00	\$ 0.00	\$ 3,026.75	\$ 0.00						
Payroll		\$16,132.00	\$11,914.25	\$ 9,825.75	\$10,156.48	\$ 6,899.00	\$ 9,762.51	\$ 6,788.00					
Camp Lifeguard		\$ 1,396.74											
Total Pay						\$ 9,925.75		\$ 6,788.00	\$-	\$ -	\$ -	\$-	\$ -
Profit		\$ (4,019.26)	\$ (2,198.25)	\$ (1,423.25)	\$ (1,197.48)	<u>\$ (3,676.75)</u>	\$ (4,332.51)		_				
						s (Total inclue							
Total	_	\$12,152.39	\$10,907.36			\$ 6,100.19						\$10,143.94	
Weekdays		\$10,471.53	\$ 9,319.54	\$ 7,226.72	\$ 4,918.14	\$ 4,364.19				\$ 5,244.88		\$ 8,710.99	
Weekends		\$ 1,489.64	\$ 1,399.25	\$ 996.25	\$ 860.25							\$ 1,432.95	
AVG per Day		\$ 1,012.70	\$ 991.58	\$ 474.54				\$ 108.89				\$ 163.61	
AVG Per Weekdays		\$ 190.39		\$ 142.73				\$ 121.89			\$ 124.07	\$ 193.58	
AVG per Weekend			\$ 73.64	\$ 49.81	\$ 43.01		\$ 38.47	\$ 74.19			\$ 50.69	\$ 84.29	
Max/Day		\$ 511.71	\$ 478.11	\$ 334.50	\$ 350.88		\$ 230.25	\$ 312.25	\$ 411.77		\$ 457.35	\$ 622.15	\$ 366.25
Food Sales		\$ 5,866.27	\$ 6,449.00			\$ 4,575.19		\$ 6,272.82		\$ 5,040.00		\$ 8,322.33	
Camp Lunch			\$ 4,458.36				\$ 852.95	\$ 830.06	\$ 695.97			\$ 1,821.61	
Split	#DIV/0!	48%F / 52%C	59%F / 41%C	55%F / 43%C	72%F / 28%C			90%F / 12%C	80%F / 17%C	83%F / 17%C	81%F / 19%C	82%F / 18%C	
						Camp Lunch				A 0			
Total						\$ 1,525.00			\$ 1,048.00			\$ 1,821.61	
AVG per Day		\$ 95.15											
AVG per Week		\$ 484.91					\$ 150.28	\$ 80.13	\$ 116.44	\$ 97.64	\$ 134.94	\$ 202.40	?
Cash Lunches	ļ	3	201	157	46			-				'	<u> </u>
Camp Fee Lunches		983	700	589	220								<u> </u>
Total Lunches		986	901	746	266			0	0	0	0	0	
						Camp Snack		A 407 07		A 4-4 1-			
				CEA AA	\$ 292.08	\$ 259.35	\$ 220.70	\$ 107.97	\$ 154.06	\$ 150.48	?	?	?
Total		944.87											
AVG per Day		17.21	\$ 14.52	\$ 11.15	\$ 6.58	\$ 5.89	\$ 5.38	\$ 2.63	\$ 3.35	\$ 3.20			?
			\$ 14.52	\$ 11.15	\$ 6.58	\$5.89 \$28.82	\$5.38 \$27.59	\$ 2.63	\$ 3.35	\$ 3.20	? ?		?

12/18/2017 16:09	Blank	2017	2016	2015				2011	2010	2009	2008	2007	2006	200
						Employee Mea								?
Camp Emp. Meals \$		\$ 404.00	\$ 222.00				?	?	?	?	?	?	?	?
Camp Emp. Meals \$		202	107	37	20									
50% Off Emp. Meal Disc.		\$ (84.15)												?
						Shack P&L								?
Avg Income (per wk)		\$ 1,104.76	\$ 1,220.82	\$ 829.74	\$ 585.16	\$ 560.87	\$ 482.44	\$ 774.31	\$ 372.39	\$ 551.75	\$ 704.70	\$ 1,217.10	\$ 830.29	?
Avg Expense (per wk)		\$ 470.29	\$ 326.63	\$ 276.19	\$ 244.12	\$ 236.27	\$ 198.68	\$ 274.76	\$ 145.04	\$ 273.10	\$ 445.16	?	?	?
Avg Profit (no pay)		\$ 634.47	\$ 821.60	\$ 498.31	\$ 292.22	\$ 357.06	\$ 204.29	\$ 367.17	\$ 250.09	\$ 278.65	\$ 259.54	?	?	?
Avg Payroll (per wk)		\$ 578.05	\$ 489.67	\$ 410.94			\$ 429.98	\$ 483.23		\$ 471.73	\$ 526.31	?	?	?
Avg Profit (w/ pay)		\$ 3.55	\$ 168.71	\$ 5.18	\$ -70.33		\$ -225.69			\$ -193.08	\$ -266.77	?	?	?
otal Expense		\$ 5,173.24	\$ 3,592.98	\$ 3,314.32	\$ 2,929.46	\$ 2,598.97	\$ 2,781.53	\$ 3,297.06	\$ 1,719.11	\$ 3,004.07	\$ 5,870.01	?	?	?
Profit (no payroll)		\$ 6,979.15	\$ 7,394.38	\$ 4,983.09	\$ 2,922.18	\$ 3,570.57	\$ 2,042.87		\$ 2,377.20	\$ 3,065.16	\$ 472.29	?	?	?
Total Payroll		\$ 6,936.59	\$ 5,876.00	\$ 4,931.25	\$ 3,625.50	\$ 4,398.25	\$ 4,299.76	\$ 4,832.25	\$ 3,972.00	\$ 5,189.00	\$ 5,094.75	?	?	?
Profit (w/ payroll)		\$ 42.56	\$ 1,518.38	\$ 51.84	\$ -703.32	\$ -827.68	\$ -2,256.89	\$ -1,160.52	\$ -1,594.80	\$ -2,123.84	\$ -4,622.46	2	2	?
Profit Margin	#DIV/0!	0.35%	13.92%	0.62%	-12.02%	-13.57%	-46.78%	-16.65%	-38.93%	-34.99%	-71.72%			?
ood costs	#DIV/0!	42.57%		39.94%	50.06%	42.13%	57.66%	47.31%	41.97%	49.50%	76.64%	?	?	?
	1					Camp			L				4.	?
ncome		\$73,390.00	\$54,783.23	\$42,987.50	\$17,350.00	\$16,795.00	\$12,820.00	\$6,900.00	\$17,884.00	\$13,620.00	\$7,620.00	\$40,995.00	\$39,980.00	
Payroll		\$42,489.19	\$28,198.63	\$14,832.77	\$11,082.27	\$9,065.75	\$8,226.00	\$7,073.63	\$11,336.75	\$10,837.75	\$5,985.00	\$2,493.50		1
Expense		\$ 7,949.09	\$ 5,084.58	\$ 3,468.71	\$1,292.17	\$1,559.06	\$523.06	\$128.33	\$1,241.87	\$150.48				
Profit		\$ 22,951.72	\$21,500.03	\$ 24,686.02	\$4,975.56	\$5,930.19	\$4,070.94	\$ -301.96	\$5,305.38	\$2,631.77	\$1,635.00			
profit margin	#DIV/0!	31%	39%	57%	29%	35%	32%	-4%	30%	19%	21%	0%	0%	
Camp Extra?			\$ 235.00	\$ 20.00	\$0.00	?	?	?	?	?	?			
Camp Directors		Alan	Alan	Alan	Alan	Alan	Alan		Danielle	Lauren	Lindsey	Lindsey	Lauren	Anthony
otal Registered Kids		193	127				27	24			14		53?	8
Camp Avg / Day		52	30	23	11	10	10	6	10	10	5	19	?	2
/lax/Day		77	44	28	16	17	12			15	7	30		4
Camp Avg / Week		258	146	114			49	29	48	50	29	92	46	5 13
Average Age		8.38	8.12	8.09										
						Revolving P&	L							?
Shack Income	\$0.00	\$12,152.39		\$8,297.41	\$5,851.64	\$6,100.19	\$4,824.40	\$6,968.79	\$4,096.31	\$6,069.23	\$6,444.70	\$10,143.94	\$10,125.00	-
Shack Expense	\$0.00	\$5,173.24	\$3,592.98	\$3,314.32	\$2,929.46	\$2,598.97	\$2,781.53	\$3,297.06	\$1,719.11	\$3,004.07	\$5,870.01		?	?
Shack Payroll	\$0.00	\$6,936.59	\$5,876.00	\$4,931.25	\$3,625.50	\$4,398.25	\$4,299.76	\$4,832.25	\$3,972.00	\$5,189.00	\$5,094.75	?	?	?
Shack Profit	\$0.00	\$42.56	\$1,518.38	\$51.84	(\$703.32)	(\$827.68)	(\$2,256.89)	(\$1,160.52)	(\$1,594.80)	(\$2,123.84)	(\$4,622.46)	?	?	?
Camp Income	\$0.00	\$73,390.00	\$54,783.23	\$42,987.50	\$17,350.00	\$16,795.00	\$12,820.00	\$6,900.00	\$17,884.00	\$13,620.00	\$7,620.00	\$40,995.00	\$39,980.00	\$0.00
Camp Expense	\$0.00	\$7,949.09	\$5,084.58	\$3,468.71	\$1,292.17	\$1,559.06	\$523.06	\$128.33	\$1,241.87	\$150.48	\$0.00	\$0.00	\$0.00	\$0.00
Camp Payroll	\$0.00	\$42,489.19	\$28,198.63	\$14,832.77	\$11,082.27	\$9,065.75	\$8,226.00	\$7,073.63	\$11,336.75	\$10,837.75	\$5,985.00	\$2,493.50	\$0.00	\$0.00
Camp Profit	\$0.00	\$22,951.72	\$21,500.03	\$24,686.02	\$4,975.56	\$5,930.19	\$4,070.94	(\$301.96)	\$5,305.38	\$2,631.77	\$1,635.00	\$0.00	\$0.00	\$0.0
Revolving Profit	\$0.00	\$22,994.28	\$23,018.41	\$24,737.86	\$4,272.24	\$5,102.51	\$1,814.05	(\$1,462.48)	\$3,710.58	\$507.93	(\$2,987.46)	#VALUE!	#VALUE!	#VALUE